



University-Industry Research Partnerships

Our experience and observations



Nature of the Partnership

- **It is a contact sport**
- **It takes time**
- **It requires management of expectations**
- **Multi-year focused projects are better than one year projects or charity grants.**



A Contact Sport

As any contact sport, the rules of interactions and commitment to the game period is critical.

- Summer internships**
- Short stays of faculty at site**
- Short stays of your personnel at the university**



Time

- **Building relationships**
- **Ensuring that that both sides understand the problem**
- **Understand each others expectations**



Management of Expectations

- **Universities are not production shops**
- **Software will not transfer, only people with knowledge will**
- **There are specific types of projects that work for a university setting**
- **Professors and students should understand company strategy to place work in context.**



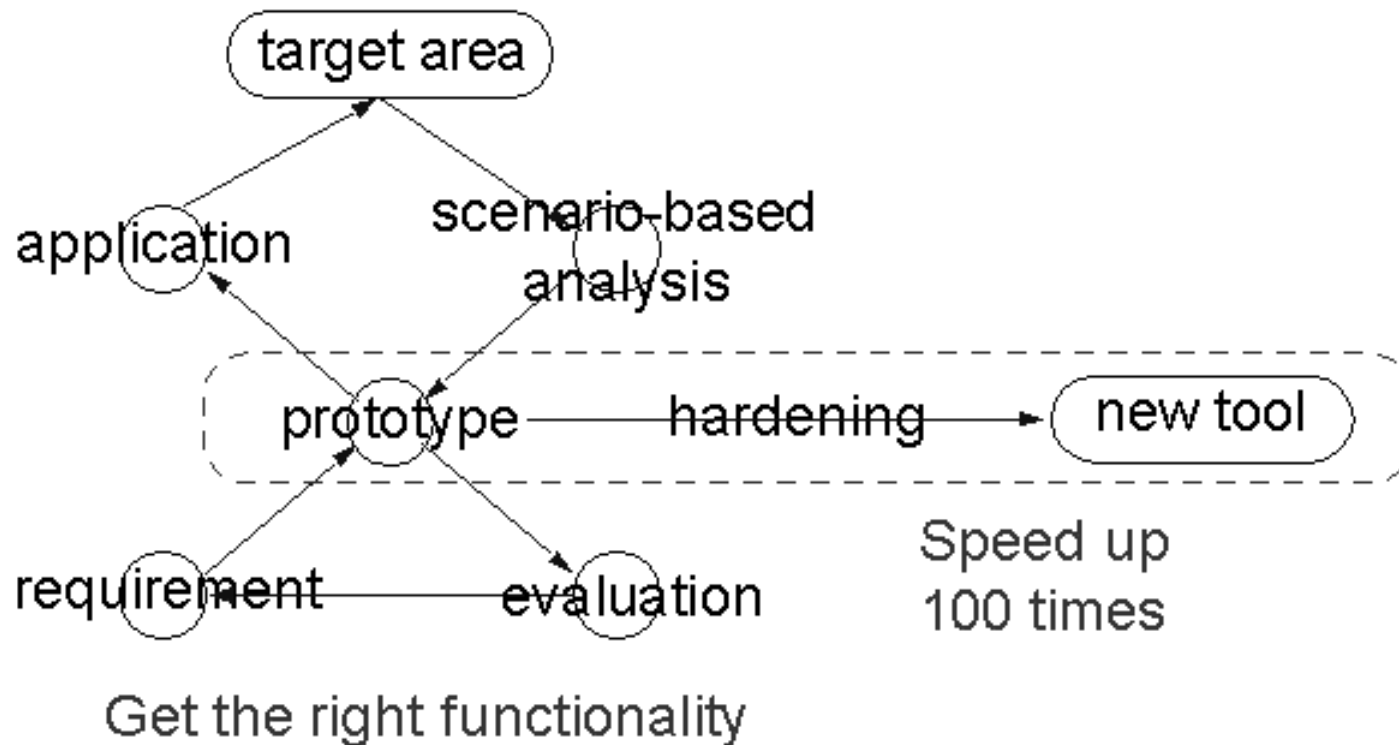
Where do they work?

- **Sponsor cannot easily create multi-disciplinary teams for exploring new areas.**
- **Testing an idea/technology for a product.**
- **Ideas and inputs that better the product.**
- **Practices and methods that make the operation more efficient.**
- **Proof of concept prototypes on sponsors software and hardware.**
- **Needs are clearly felt at sponsors grassroots level and university level.**



How have we worked before?

Example: Design support tools





In Conclusion

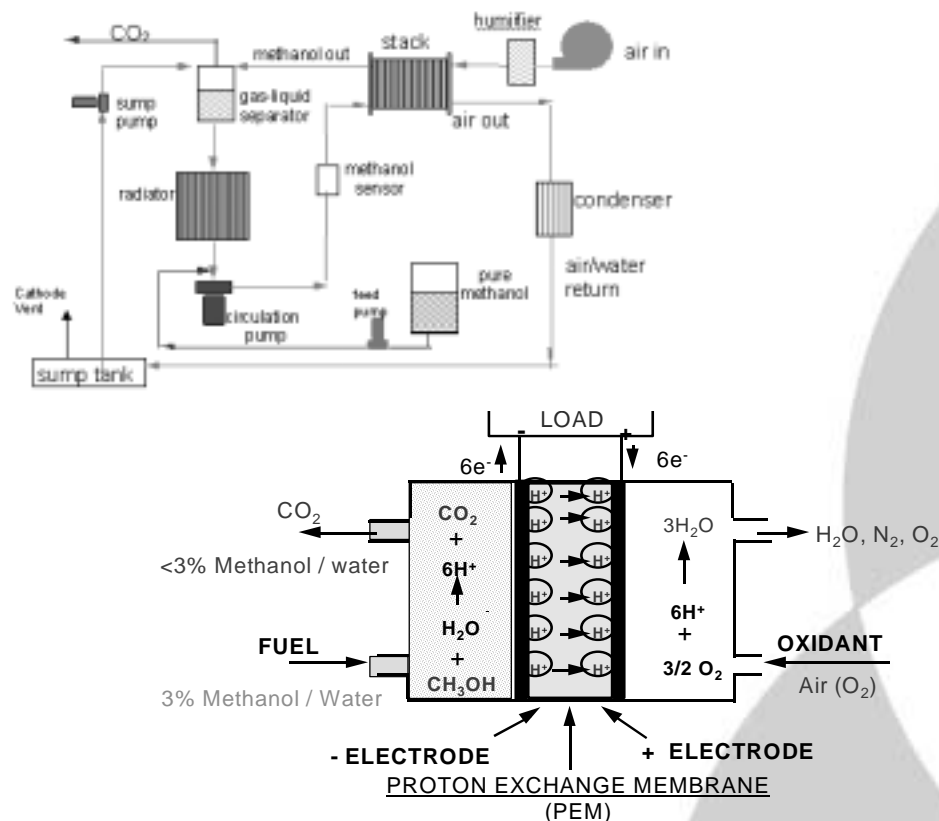
- **A research partnership is successful if:**
 - **a product organizations feels a contribution has been made from input from the partnership.**
 - **A sense of ownership of the research and its contributions for both sides is critical for long term partnerships and effective tech transfer.**
 - **Multi-year projects and processes are necessary for any substantive results.**



Some Projects



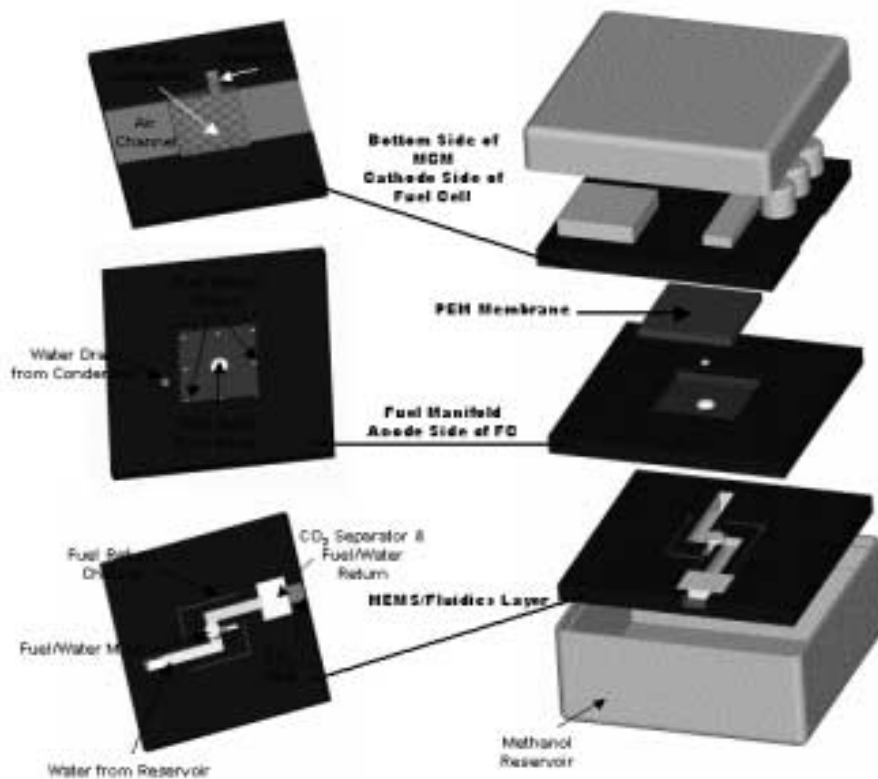
Direct Methanol Micro Fuel Cell for Powering Micro Sensors



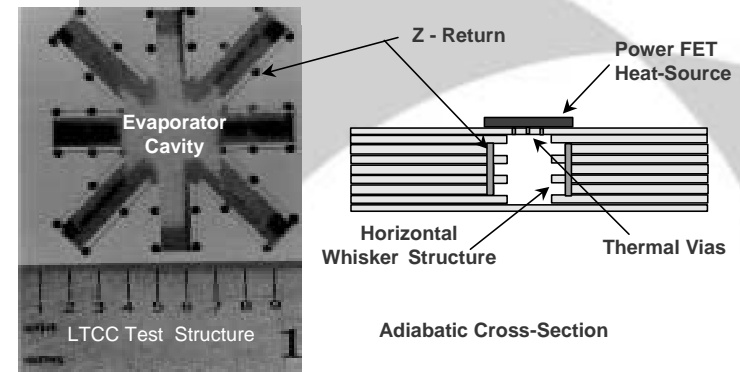
- MPG effort: CMU (ECE, MSE, MechE), JPL and Harris
- *Direct* methanol fuel cell
- Continue output 10 mW for sensing for 5 weeks with overall size of 1 in³ (~15cc)
- Energy storage for peak power data transmission
- Active control with MEMS pumps, valves, CO₂ separator and temp. and methanol sensors
- Low temperature co-fired ceramic (LTCC) microelectronic packaging



Direct Methanol Micro Fuel Cell for Powering Micro Sensors



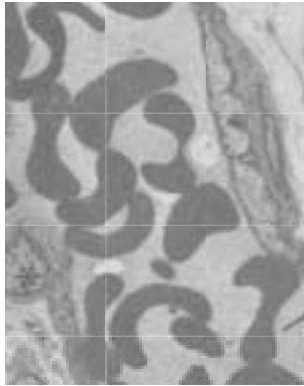
Schematic of 3D Integrated Fuel Cell



LTCC Heatpipe Structure



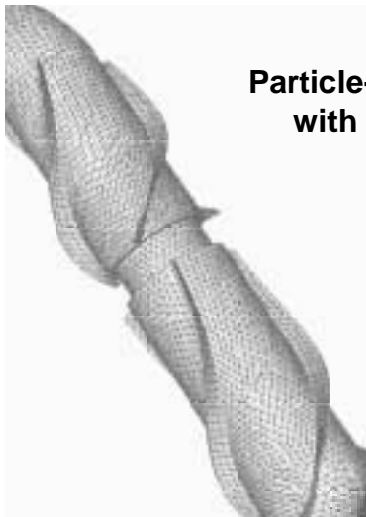
Multiscale Blood Flow Modeling on Teraflops Computers CIT, MCS and CS & UPMC



Micrograph: red cells with
surrounding plasma



Particle-based discretization coupled
with mesh-based discretization



Goal

- Develop mathematical and computational tools for simulation-based design of artificial organs (lungs and hearts)

Needs

- Accurate models of blood flow behavior in complex geometries
- Constitutive models, damage models, parallel algorithms; lagrangian-eulerian algorithms

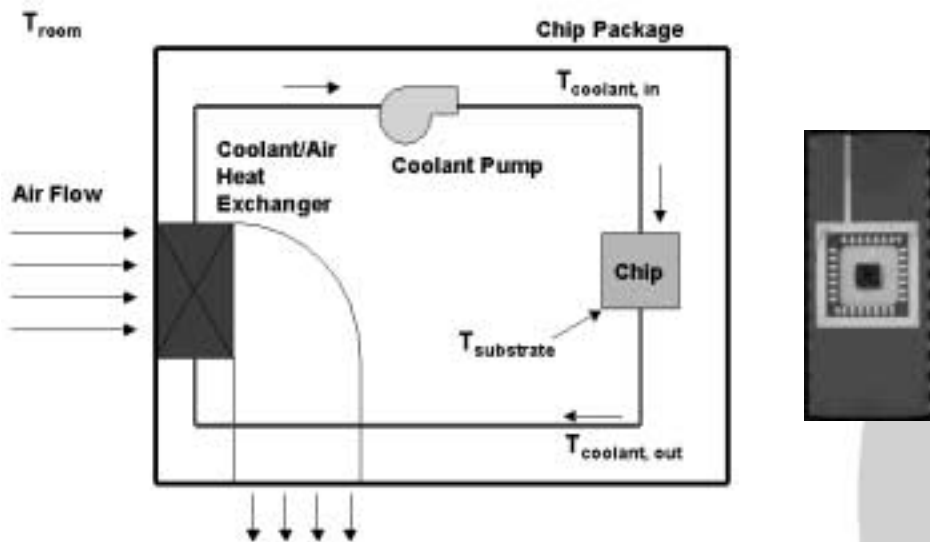
Approach

- Multiscale blood flow models to resolve phenomena from organ level (cm) to blood cell level (μ)
- Teraflop parallel computing

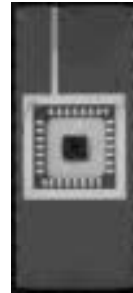


ICESCATE

Integrated Cooling of Electronics using Sub-Circuit Anisotropic Tunnel Etching



Closed-loop fluidic chip cooling system



Post-CMOS fabrication

- Design and demonstrate MEMS-enabled, closed-loop fluidic cooling systems
- Cooling structure aligned with electronic circuitry
- Integrate cooling channels and structures compatible with CMOS for both digital and analog IC chips.
- Integrated circuits using post-CMOS micromachining and sealing
- Remove heat fluxes of 75+ W/cm² for high-power electronics, optoelectronics and IR detectors